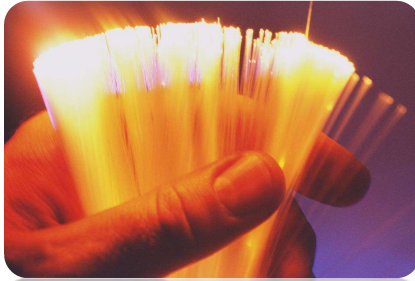


CS & ECE J444/544

Supervisory Control & Critical Infrastructure
Systems

Lecture 28

23 April 2024



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Security for Control Systems

Jeff Pack
April 23, 2024

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Agenda

- Big Picture – Why Security?
- Risk Management
- Security Program
- OT vs. IT
- Security Controls
- NERC CIP
- Case Studies

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Why Security

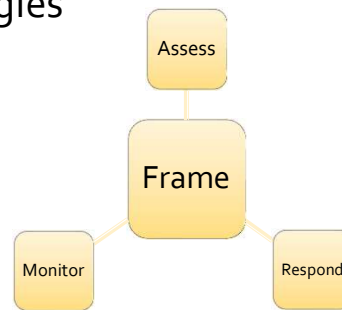
- Business Decision
 - Electric Utilities – Major capital investments
 - Critical Infrastructure
- Return on Investment
 - Companies need to be comfortable with investment
 - Need to understand associated risks

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Risk Management

- What is risk?
 - Probability vs. Consequence
 - Threat * Vulnerability * Asset Value
- Two Risk Methodologies
 - Quantitative
 - Qualitative
- Framework
 - Safety
 - Reliability



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Elements of a security program

- Security requires an organization
 - Managerial – Chief Information Security Officer and direct reports
 - Operational – Policy, strategy, regulation, audit
 - Technical – Analysts, engineers, subject matter experts
- Security Controls follow the same pattern

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OT vs. IT – Different Goals

- Communications
 - OT – Time critical
 - IT – Bandwidth critical
- Priorities
 - OT – Availability
 - IT – Confidentiality
- Foundations
 - OT – SCADA, Protection and Control
 - IT - Facebook

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OT vs. IT (continued)

- Functions
 - OT – Safety and Life Systems
 - IT – Financial and Commerce
- Environment
 - OT – Ruggedized Equipment
 - IT – Data Center
- Bottom Line – Each area has different requirements

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Security Controls

Def.: Safeguards to avoid, counteract or minimize security risks

- Organize

- | | | |
|---------------|----------------|--------------|
| ■ Managerial | ■ Preventative | ■ Physical |
| ■ Operational | ■ Detective | ■ Procedural |
| ■ Technical | ■ Corrective | ■ Technical |
| | | ■ Legal |

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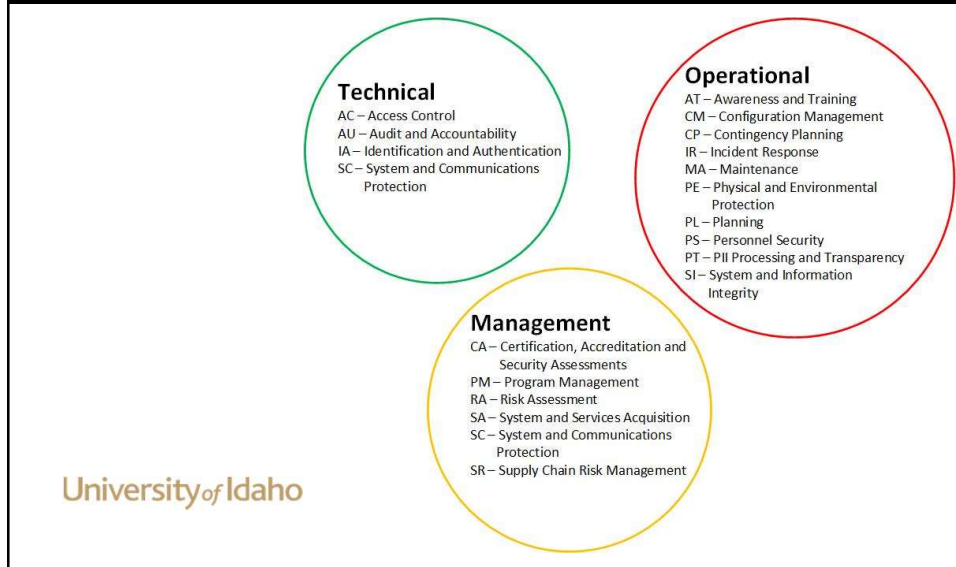
Security Controls

- Most Important Elements of Security Controls
 - Effective
 - Repeatable
 - Measurable
 - Auditable

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Examples – NIST 800-53 Rev. 5 20 control families



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Technical Control Examples

- Access Control
- Identification and Authentication
 - Identity and Access Management (IAM)
- Audit and Accountability

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Operational Control Examples

- Awareness and Training
- Incident Response
- Configuration Management
- Personnel Security

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Management Control Examples

- Risk Assessment
- System and Service Acquisition
- Supply Chain Management
- Program Accreditation

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Electric Utility Regulation

- Federal Energy Regulatory Commission - FERC
 - Regulates the interstate transmission of electricity, natural gas, and oil
- North American Electric Reliability Corporation - NERC
 - Assure the reliability of the bulk power system in North America



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NERC
NORTH AMERICAN ELECTRIC
RELIABILITY CORPORATION

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NERC CIP Standards

- Why CIP?
 - Pop Quiz: August 14, 2003
 - Hint: This event led to the creation of the Energy Policy Act of 2005 and in turn, NERC CIP
 - CIP Goal - Identify and protect critical assets to support reliable operation of the Bulk Electric System

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NERC CIP Standards

- CIP-002-5.1a – BES Cyber System Categorization
- CIP-003-8 – Security Management Controls
- CIP-004-7 – Personnel and Training
- CIP-005-7 – Electronic Security Perimeter(s)
- CIP-006-6 – Physical Security of BES Cyber Systems
- CIP-007-6 – Systems Security Management
- CIP-008-6 – Incident Reporting and Response Planning
- CIP-009-6 – Recovery Plans for BES Cyber Systems
- CIP-010-4 – Configuration Change Management and Vulnerability Assessments
- CIP-011-3 – Information Protection
- CIP-012-1 – Communications between Control Centers
- CIP-013-2 – Supply Chain Risk Management
- CIP-014-3 – Physical Security

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CIP 002

- CIP-002-5.1a – BES Cyber System Categorization
 - What devices are in scope?
 - What types of devices impact the Bulk Electric System?
 - Protective Relays
 - Management Systems (EMS, DMS)
 - Communications Systems
 - How much impact

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CIP 003

- CIP-003-8 – Security Management Controls
 - Policies for High and Medium Impact devices
 - Low Impact requirements
 - Incident Response
 - Awareness and Training
 - Electronic Security
 - Physical Security
 - Transient Cyber Assets and Removable Media

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CIP 004

- CIP-004-7 – Personnel and Training
 - Awareness and Training
 - Personnel Security
 - Identity Proofing
 - Background Check
 - Criminal History

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CIP 005 and 012

- CIP-005-7 – Electronic Security Perimeter
 - Access Control - Firewalls
 - Authentication
 - Authorization
 - Logging
 - Malicious Code Protection
- CIP-012-1
 - Protecting comms between control centers

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CIP 006 and 014

- CIP-006-6 – Physical Security
 - Access Control
 - Monitoring
 - Logging
- CIP-014-3 – Transmission Physical Security
 - Identify critical locations (N-1 reliability study)
 - Identify threats and vulnerabilities
 - Develop a physical security plan

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CIP-007

- CIP-007-6 – System Management
 - Logical Ports and Services
 - Patch Management
 - Malicious Code
 - Event Logging
 - Password and Account Management

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CIP-008 and CIP-009

- CIP-008-6 – Incident Response
 - Identify, respond and recover from unexpected bad things
 - Attackers
 - Malicious Code
- CIP-009-6 – Recovery
 - Identify, respond and recover from expected bad things
 - Hardware and/or Software Failure

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CIP-010

- CIP-010-4 – Configuration Management
 - Baseline configuration
 - Review and approve changes
 - Vulnerability assessments

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CIP-011 and 013

- CIP-011-3 – Information Protection
 - Protect Sensitive Information
 - Device Reuse and Disposal/Sanitization
- CIP-013-2 – Supply Chain Risk Management
 - Develop Risk Management Plan
 - Implement Risk Management Plan

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Case Studies

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Colonial Pipeline

- May 2021
 - Ransomware on Business Systems
 - Business Decision to Shutdown Pipeline
 - No OT Security Issues
 - Impacted Business

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Ukraine

- December 2015 and 2016
 - 2015 Sandworm Attack
 - Sixty (60) Distribution substations
 - 230,000 out of power
 - Accessed
 - Spearphishing operators and sysadmins
 - Harvested account information
 - Disabled UPS systems
 - Flashed malicious firmware to protocol converters

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Ukraine

- December 2015 and 2016
 - 2015
 - Sent staff to manually operate equipment in substations
 - Power restored ~6 hours
 - 2016 Sandworm Attack
 - Similar attack used modular malware to gain access
 - Transmission substations
 - Restored via manual control in ~1 hour

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Ukraine

- June 2022
 - ELECTRUM compromised MicroSCADA hypervisor
 - Persistent access via backdoors
- October 2022
 - MicroSCADA used to execute malicious commands
 - Coordinated with missile attacks on critical infrastructure

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Metcalf

- April 16, 2013
 - Communication line failures
 - Fiber cut
 - 50 to 100 gunshots
 - 57 transformer radiators damaged
 - 58,000 gallons of oil spilled

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Metcalf

■ Issues

■ Communications

- Better understanding of terminology
 - They're taking out our 500 kV transformers!
 - Physical security guys think it's theft
 - T&D Operators understand transformers are out of service

■ Physical Security

- Fencing – need larger perimeter
- Cameras – need focus on external points of entry

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Metcalf

■ Issues

■ Physical Security (continued)

- Vegetation – blocked view
- Signage – transformers identified lines
- Communication Vaults not locked or alarmed

■ Fixes

- Concrete walls
- Better video surveillance
- Gunshot Detectors

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Stuxnet (if there is time left)

- Malware with specific target
 - Uranium enrichment centrifuges in Iran
 - Uses Siemens PLCs to control centrifuge
 - Changed speed but made display look normal
- How did it do it?
 - Utilized four zero-day exploits and four other mechanisms to get on field PCs
 - Spread via USB devices – not via network
 - Initially seeded in Iran to focus on targets
- Lots of details in how they wrote the code and kept it from detection
- World's first known ICS malware proactive attack that damaged equipment

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Future

- AI and Machine Learning
- World of Software
- Distributed Energy Resources
- Microgrids

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